

To all our stakeholders,

The Oji Group will continue focusing strong efforts into pursuing growth under these drastically changing business environments.

With “Beyond the Boundaries” as our slogan, we will further accelerate the creation of new values as well as the expansion of our overseas businesses, going beyond the boundaries of traditional ideas and national borders.

We are committed to creating new values that contribute to the development of the future and the world, and to continue addressing issues in global environmental conservation. By doing so, we aim to contribute towards the realization of a sustainable society, as well as to seek sustainable growth and enhancement of our medium-to-long-term corporate value.

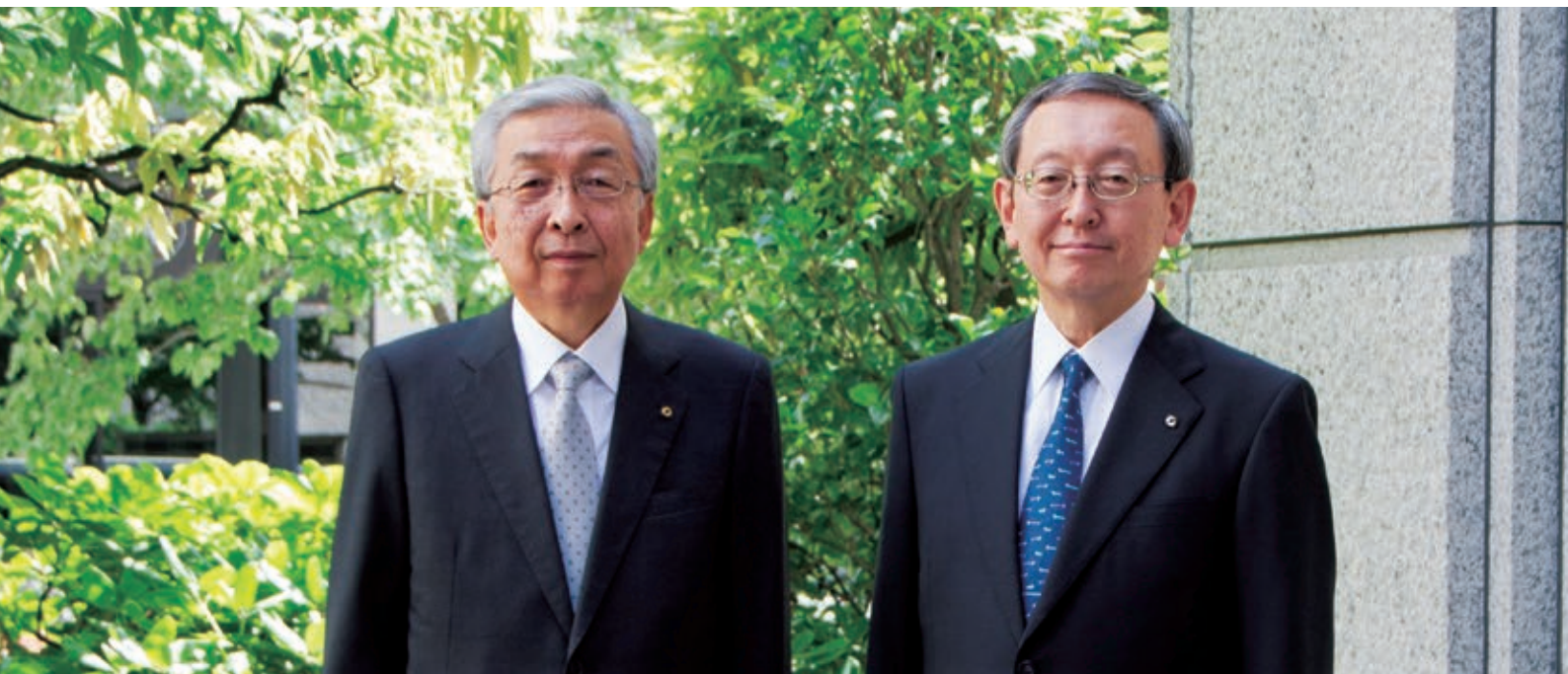
We sincerely appreciate and look forward to the continuing patronage and loyal support of all of our stakeholders and shareholders.

Oji Holdings Corporation

Director, Chairman of the Board
Kiyotaka Shindo



Director of the Board, President
Susumu Yajima



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