

A blue-tinted image of a globe with a map of the Pacific region, overlaid with a red box containing the text 'Business Strategies'. The globe shows the Pacific Ocean, with labels for 'NORTH PACIFIC OCEAN', 'MELANESIA', 'AUSTRALIA', and 'JAPAN'. The red box is positioned in the center of the globe, and the text 'Business Strategies' is written in white, sans-serif font.

Business
Strategies

■ Industrial Materials Business

■ Household and Consumer Products Business

We will further increase our earning capacity by consciously operating business with our “customer-first” motto. We will also aim to further improve our presence, aim to becoming the No. 1 manufacturer in Japan, and further expand businesses overseas.

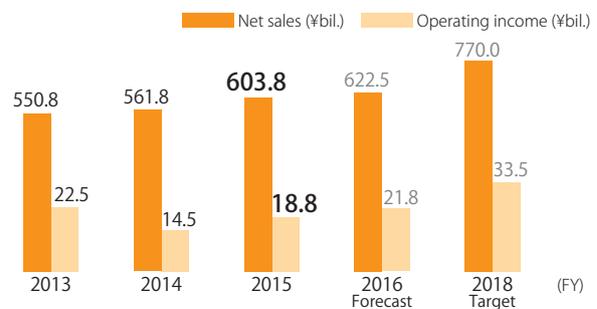
President, Industrial Materials COMPANY
President, Household and Consumer Products COMPANY
Ryoji Watari



■ Business Overview

In fiscal 2015, our industrial materials business performed healthily with the support of robust demand mainly from corrugated containers. Sales and profit of our overseas businesses also increased as a whole, with contributions from the consolidation of Oji Fibre Solutions in New Zealand and strong business operations in Southeast Asia. Sales and profit of our household and consumer products business also rose due to strong domestic sales. In particular, high customer appeal after the product relaunch of our disposable baby diaper contributed to a drastic rise in its sales. Looking to fiscal 2016, we plan to increase both sales and profit of our industrial materials business. Domestically, we plan to raise productivity to strengthen the manufacturing system as continuing steady demand is anticipated. Overseas, we will seek to maximize the benefits from business expansion via new plant construction and M&A deals conducted in Southeast Asia. Regarding the household and consumer products business, we will further boost

our profitability by enhancing the brand values of both household paper products as well as disposable diaper products. This is so especially for the disposable diaper business. In response to increased sales, we will prepare for the early startup of a new machine installed in Japan, and continue to steadily expand our overseas businesses for better business performance.



Industrial Materials Business

■ Business Environment

The Oji Group, having No.1 market shares in Japan for boxboard, containerboard and packaging paper, will continue to operate businesses paying close attention to our customers' needs to further promote and expand the total packaging business. Overseas, especially in Southeast Asia where our packaging businesses have captured high market shares in Malaysia and Cambodia, we will look out for business expansion opportunities also in other countries where we have a presence. We are also considering making our first forays into neighboring Philippines and Indonesia. Regarding the paper-bag and boxboard business alliance with Chuetsu

Pulp & Paper, we will seek to identify the early positive effects. While we are rapidly expanding our overseas businesses, there are also country risks that we need to be aware of, such as sudden drastic changes in government policies, laws and regulations, social environment and worsening living conditions. In order to minimize and avoid such risks, we conduct investigations on the local markets, institutions, law and order, environment, etc. In addition, we remain focused on constant information gathering from a multitude of sources with the aim of realizing stable business operation, with the major premise of ensuring employee safety.

Business Strategies

We will pursue the “material-and-converting-integrated business model”, and through thorough understanding of customers’ needs, establish ourselves as the No. 1 total packaging manufacturer. In addition, we will promote and

expand our total packaging business by reinforcing the foundations of existing businesses, and strengthen collaborations within the Group to establish a support system to better offer our wide range of products to our customers.

Expansion of Overseas Businesses

Since 2010, the Oji Group has actively carried out its overseas expansion plans centered around Southeast Asia. Moving forward, we will continue to seek out opportunities in new countries, and drive business expansion in countries where we have established our presence.

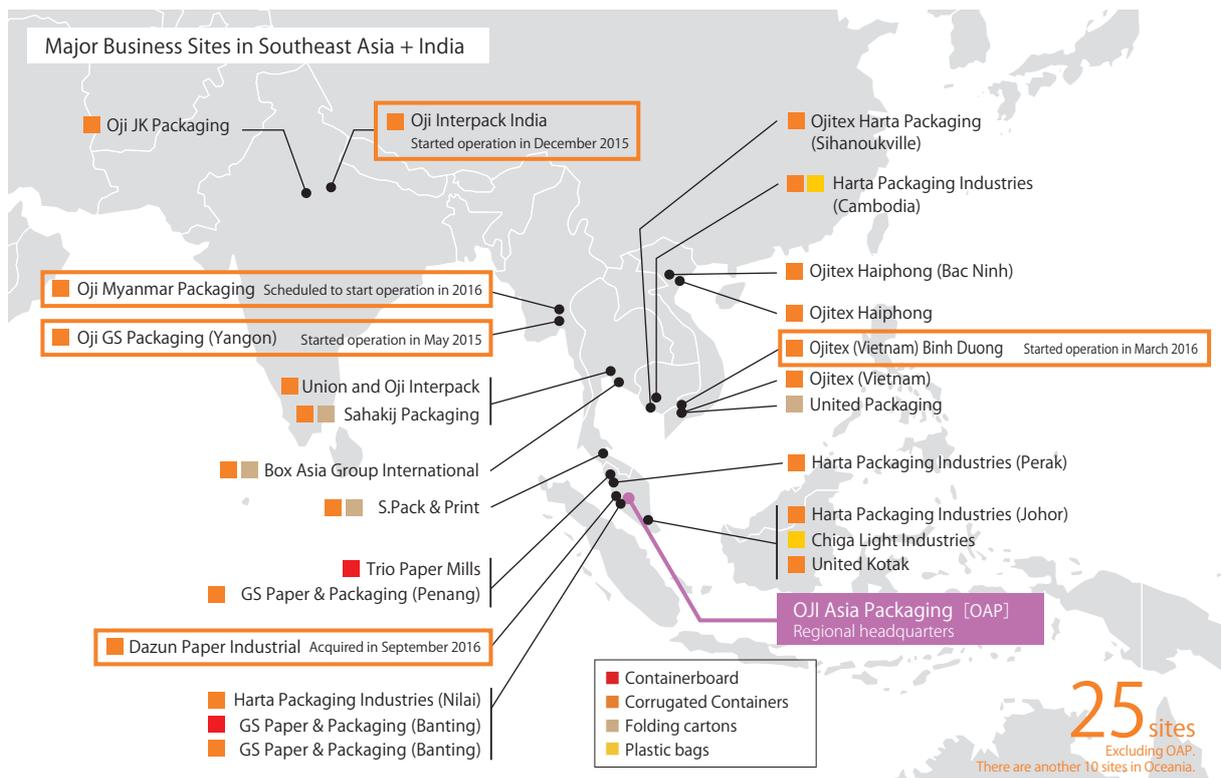
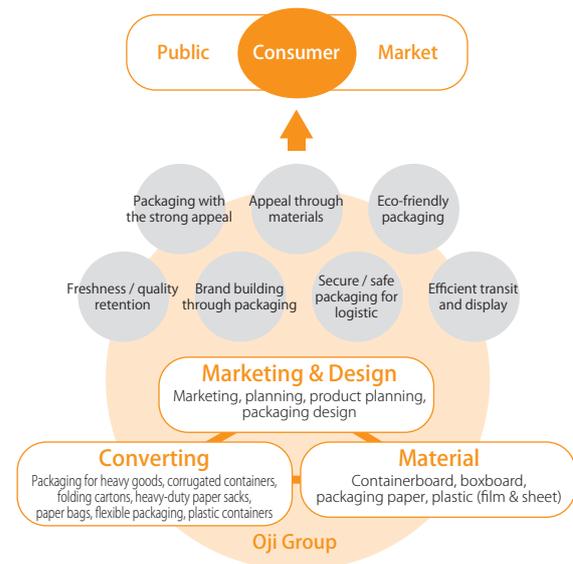
Number of Business Sites in Southeast Asia + India

FY2009	3 sites (2 countries)
As of 2016	25 sites (6 countries)

*Including the one under construction and excluding OAP, the regional headquarters.

Concentration / Advancement of Domestic Businesses

In October 2015, to further promote the material-and-converting-integrated business, the “Oji Ginza One-Stop Gallery” was opened to introduce our one-stop solution services which can better serve our customers’ various packaging needs.



■ Topics on Business Strategies

Development of New Packaging Products

While conventional shelf-ready packaging (SRP) only could be made with a special automatic machine, we have managed to develop a SRP known as the "Pull and Pop Carton" which does not require any such special machine. The main features are: (1) easy connection of

box for transportation (outer box) and box for display (inner box), and (2) both outer and inner boxes are firmly fixed in place. Without having to use a cutter, with only one simple action to separate the two boxes, it can be easily prepared for display.

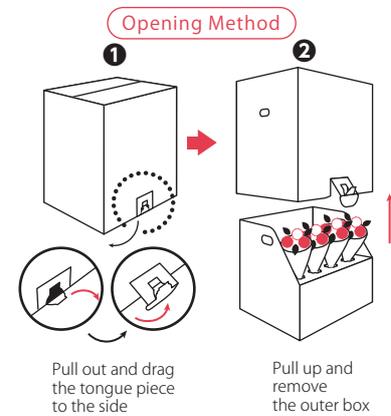
SRP Solution: "Pull and Pop Carton"



In transit



On display



■ Towards a Better Society

Aid Distribution Agreement under Disaster Cases (Oji Container & Morishigyo Group)

Corrugated container products such as corrugated sheets, portable beds, portable toilets and partitions that are in urgent demand at evacuation sites will be promptly delivered when disasters occur. Leveraging on the

Group's corrugated container plants located across Japan, each plant has formed a disaster-response framework with neighboring local governments and concluded an "Aid Distribution Agreement under Disaster Cases".

VOICE President Sia Boon Soon, GS Paper & Packaging

Corrugated Container Business in Myanmar

Oji GS Packaging Yangon (OGPY) started commercial operation in May 2015 and subsequently had its official opening in August 2015. Later, we were faced with the challenging situation of an unstable economy where the Kyat depreciated by 30% within 10 months. Then, we finally saw a "light at the end of the tunnel" with the inauguration of the new Myanmar President in the end of March 2016. The economy shows signs of recovery. We are confident that OGPY will continue to grow and we look set to achieve our objectives. Your trust and support will be much appreciated.



Household and Consumer Products Business

Business Environment

While a slight decline in total sales volume of household paper products is anticipated in the domestic market due to the shrinking population, we expect to see demand growth of high value-added products such as in moisturizing paper products. In the domestic market for disposable diaper, the structure of demand has been changing drastically due to an aging population and declining birth rate. As such, there is a need to respond towards meeting the increasing demand for

adult disposable diaper as well as higher value-added baby disposable diaper products. The sales result of our baby disposable diaper brand “nepia Genki!” has turned out strongly after product relaunches were implemented in 2014 and 2015 (sales in fiscal 2015 was 165% year-on-year). As for overseas markets, demand in developing countries such as in Southeast Asia has been rapidly rising, propelled by their fast population growth and rate of economic development.

Business Strategies

In Japan, we are committed to improving the brand values of “Nepia” (for household paper products), “nepia Genki!” (for baby disposable diaper) and “nepia Tender” (for adult disposable diaper) by rolling out the slogan of “nepia Quality” (living, environment and social qualities)

and integrating our sales, marketing and manufacturing structures to improve our market position. In overseas markets, we will seek to increase sales of our export products from Japan as well as stepping up production and sales of locally manufactured products.

Expansion of Overseas Businesses

In Malaysia, operation has started at a new disposable diaper factory under Oji Asia Household Product (OAHP), on top of the recent acquisition of diaper manufacturer People & Grit in 2015. Both will be looking towards meeting domestic and regional demand. In Indonesia, we will also be manufacturing and selling disposable diapers jointly with PT. Indofood CBP Sukses Makmur. Additionally, we are strengthening our overseas sales structure by increasing our production capacity in Japan in response to heightened demand for made-in-Japan disposable diapers overseas such as in China. With the start of operation of the new machine, we have decided to integrate our baby disposable diaper brands in Japan and abroad into one unified brand “Genki!”.

Concentration / Advancement of Domestic Businesses

Despite anticipating a slight decline in the household paper products market due to a shrinking population, we remain committed in improving the overall brand value of the “Nepia” brand, and in gaining competitive advantage through consumer-oriented product development. In particular, we will seek to raise consumers’ awareness and expand our market shares through promoting high-end products which include “hana-celeb”, environmentally-friendly products which have acquired forest certifications, and through organizing community projects such as the 1,000 Toilets Program. As for our baby disposable diaper “nepia Genki!”, we aim to raise our market position through our unique and high-quality products which will foster repeat consumers. Domestic sales will be further strengthened with the scheduled start of operation of a new pants-type disposable diaper machine in fiscal 2016. As for our adult disposable diaper, we will launch a product under the “nepia Tender” brand that addresses the difficulties of using the toilet for residents with reduced mobility at nursing facilities.

“Genki!”, the integrated baby disposable diaper brand for overseas markets



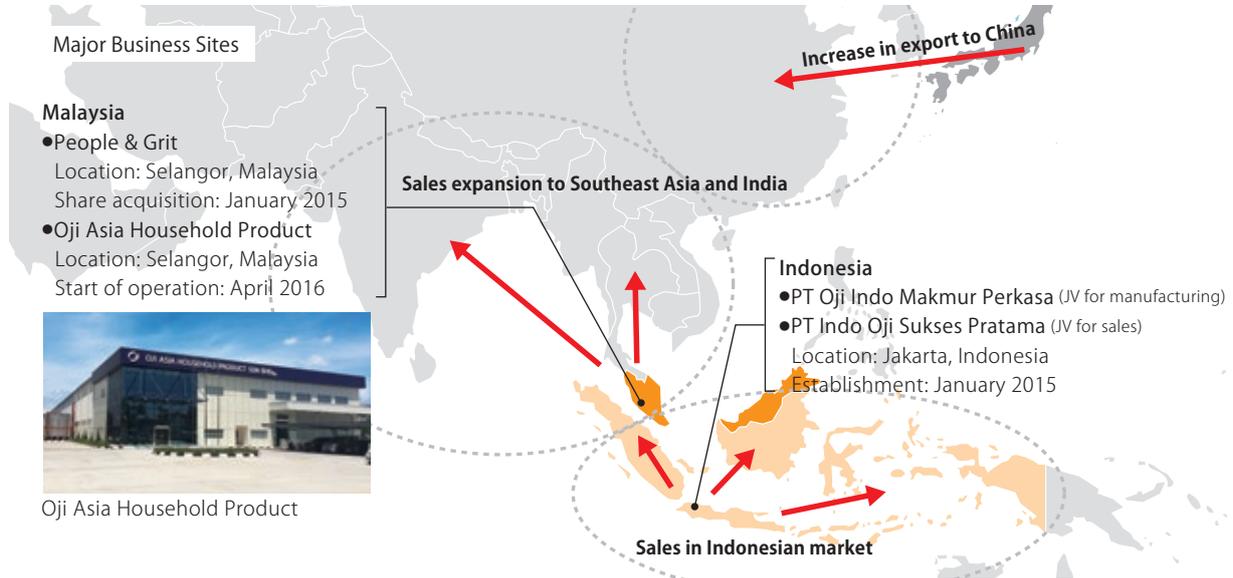
Made-in-Malaysia products for local sale and export



Made-in Japan products for export



Product launch event in Malaysia



■ Towards a Better Society

“YAWARAKA Heart” for Everyday Lives

To develop a product well-loved by consumers from various age groups, and to assist in bringing about comfortable living through all of our products. A “YAWARAKA Heart” is the slogan that expresses these feelings towards our consumers that we hold. As all of our products are to be used on consumers’ “skin”, we can never forget the need to provide the softest texture and the best comfort of use. Moreover, we are also constantly offering a variety of helpful tips and ideas for comfortable living and developing services which provide convenience. We place great importance on the user’s feelings and lifestyle while maintaining our high product quality standards. Our belief of fostering our products which are used daily with care and love is instilled in all our products and services.

やわらか♡ハート
nepia



High-quality tissue brand
“Hana-celeb”

VOICE Director, General Manager Uesugi, Personal Care Innovation Center, Oji Nepia

For the Development of the Disposable Diaper Business

I am in charge of both the marketing and product development of domestic disposable diapers as well as offering support to our overseas businesses. With the main focus being on consumer needs, our team will aim to develop products that are uniquely Oji, and to establish competitive advantages for our brand and product quality that spur customers to continually prefer our products. I will do my best to contribute to the development of the Oji Group’s disposable diaper business by speedily responding to changes in society and the industry and facilitating timely launches of in-demand products both domestically and overseas.



■ Functional Materials Business

We will lead the Oji Group's transition to an "Innovative Value-Creating Company" by enhancing our proposal-making capability through the integration of R&D, manufacturing and sales functions, and by further developing high-value added products.

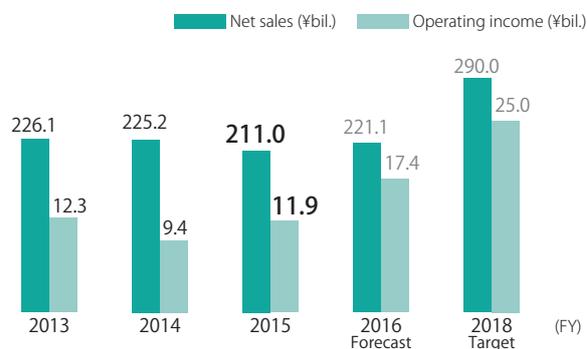
President, Functional Materials COMPANY
Kazuo Fuchigami



■ Business Overview

In fiscal 2015, we had net sales of ¥211.0 billion (down ¥14.2 billion from the previous year) and operating income of ¥11.9 billion (up ¥2.5 billion from the previous year). Operating income increased despite the weak sales, owing to increase in sales mainly from newly industrialized countries and fall in prices of raw materials and fuel. Looking to fiscal 2016, we expect to have net sales of ¥221.1 billion (up ¥10.1 billion from fiscal 2015) and operating income of ¥17.4 (up ¥5.5 billion from fiscal 2015). These anticipated huge increases in sales and income are due to further acceleration of development and sales expansion of new products as well as overseas expansion. Other than these, some positive effects of the

ongoing manufacturing system restructuring are also expected to materialize.



■ Business Environment

Our strengths lie in the fields of thermal paper, pressure-sensitive adhesive paper and specialty paper, which utilize papermaking as well as sheet-making technologies which we have accumulated throughout our history that spans over a century. While these markets are gradually maturing in Japan, they are rapidly growing in overseas markets, expanding alongside the fast pace of economic development in Southeast Asia, India, South America, etc. We will promptly launch highly functional and high value-added new products to both domestic and overseas functional materials markets which will become

increasingly sophisticated in the future. Though it seems that there are increasing impetus to develop high value-added products such as highly functional films, optical components, carbon fiber reinforced composites, decorative films and medical products which are predicted to have huge expansion potential amidst the gradually shrinking market of conventional printing media products, the speed and degree of diversification of changes in market needs are getting greater by the day. We will have to keep in mind the need to balance caution with boldness in the conduct of additional investments.

Business Strategies

For the domestic market, we will focus on initiatives such as promoting business transformation through restructuring the manufacturing system and developing high value-added products. For overseas markets, we aim to increase the number of manufacturing and converting

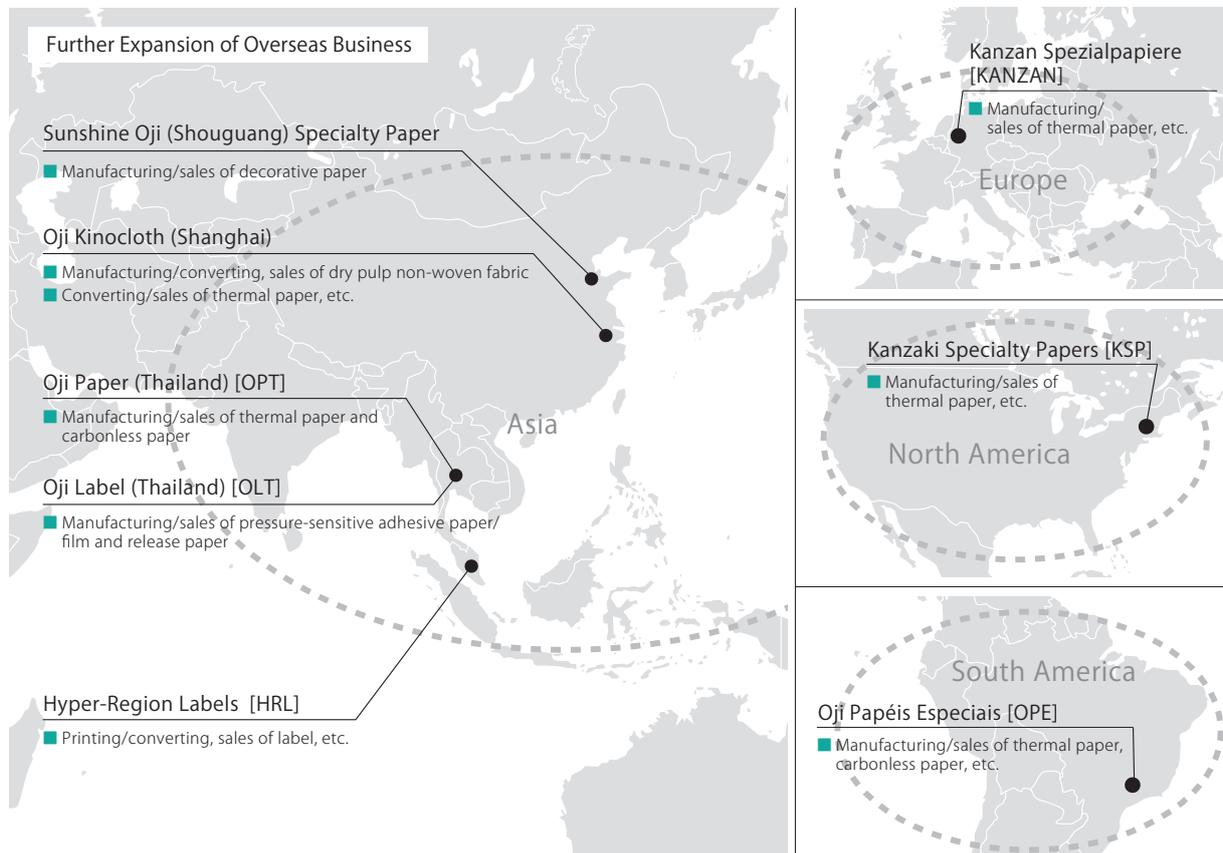
sites mainly in Southeast Asia through M&A deals, while augmenting our manufacturing facilities at existing sites. At the same time, we will actively promote and increase our export volume from Japan.

Expansion of Overseas Businesses

In Southeast Asia, the Oji Group has conventionally been developing our upstream and midstream businesses such as the base paper and label businesses. With the acquisitions of HRL (completed in fiscal 2016) and Tele-Paper (currently in process), we will expand our business field to include downstream businesses such as printing and converting businesses. Through this development, we are able to move closer to the end-users of our products. We will also collaborate with our packaging businesses to offer the “total packaging” services to our customers, collectively providing corrugated container, folding carton, label and other packaging services all at once. Regarding exports from Japan, we will increase sales of specialty paper, adhesives, medical products, non-woven fabrics and such mainly in Asia and Oceania. As for OPE in Brazil, we have made the decision to increase its production capability by 10% by 2017 through capacity investment. We are also considering a similar capacity investment at KANZAN in Germany.

Concentration / Advancement of Domestic Businesses

In Japan, where the conventional printing media market has been gradually shrinking, we are committed towards expanding our business field by promoting the development of non-“paper” products such as light diffusion materials and thermoplastic composites, and by increasing the added-values of existing products such as capacitor films for EV/HEV applications and optical films. We are also trying hard to strengthen our competitiveness through efforts to restructure the manufacturing system which include the elimination and/or consolidation of under-utilized offices and production facilities.



Introduction of Main Products

Adhesive Products (Oji Tac)

Oji Tac is a comprehensive converting manufacturer of a wide range of adhesive products such as seals, labels and tapes. It offers an extensive variety of products which come with various functions including water resistance and weather resistance, and caters to the requirements of various industries including food products, logistics and sundry goods. With a view to develop itself as an R&D-oriented business, the company actively seeks out potential opportunities for collaboration between its own technology and the innovative new technologies from other Oji Group companies to broaden the possibilities of adhesive converting technologies.



Pressure-sensitive adhesive transparent PP stickers



Hand-tearable pressure-sensitive adhesive stickers for overlaminating



Film pressure-sensitive adhesive stickers for tires



Hand-tearable pressure-sensitive adhesive stickers for overlaminating

Medical Products (New Tac Kasei)

New Tac Kasei is a comprehensive adhesive converting manufacturer that offers products ranging from everyday seal products and base paper for labels, to medical and functional products that require high levels of technologies and quality control to manufacture. Having confidence that our adhesive manufacturing technology can be applied to other fields such as the medical and cosmetics sectors, the company entered into the various new industries of medical equipment, quasi-drugs, cosmetic masks, etc. to offer products which include adhesive dressing, adhesive surgical film, adhesive bandage, cooling sheet, etc.



Cooling sheet



Hydrocolloid dressing

VOICE Director, General Manager Alvin Ho, Finance Department, Hyper-Region Labels

Growing Even Further Through Collaborations with Oji Group Companies

I am truly delighted that Hyper-Region Labels (HRL) has officially become a member of the Oji Group in May 2016. I see this collaboration as a merger of synergy between a company with a strong global franchise, which is Oji, and a company with niche as well as technical capabilities in a specialized label printing segment, which is us. I am very hopeful with respect to obtaining further support from all the colleagues across the Group in growing the businesses together. The combined acronym of Hyper ("H") and Oji ("O") or HO means "good" or "好" in both Japanese and Chinese words. God willing, I am confident that our future is surely "好"!



HRL's products



■ Forest Resources and Environment Marketing Business

We will contribute to the strengthening of the Oji Group's earning capability through further deepening and expansion of each of the pulp, lumber and energy businesses as well as through active implementation of new domestic and overseas businesses that go "beyond the boundaries".

President, Forest Resources and Environment Marketing COMPANY
Kazuhiko Kamada

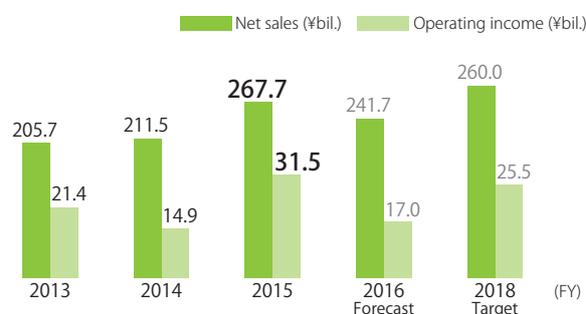


■ Business Overview

In fiscal 2015, we had net sales of ¥267.7 billion (up ¥56.1 billion from the previous year) and operating income of ¥31.5 billion (up ¥16.6 billion from the previous year). Of the increase in operating income, ¥10.8 billion are attributed to our overseas businesses (due to factors such as rise in selling price at CENIBRA, a subsidiary in Brazil) and ¥5.8 billion are attributed to our domestic businesses (due to: (1) income increase in the energy business as a result of the start of operation of a new biomass boiler, and the completion of revamping works on existing hydroelectric power plants, and (2) strong export sales of dissolving pulp).

Looking to fiscal 2016, we expect to have net sales of

¥241.7 billion (down ¥26.0 billion from fiscal 2015) and operating income of ¥17.0 billion (down ¥14.5 billion from fiscal 2015).



■ Business Environment

Pulp Business

For the pulp business, we will enhance sales in Asia and other growth regions, leveraging on the Group's sales channels and our rich lineup of pulp grades from our supply capability of 2.4 million tons/year of market pulp. In 2016, the price of hardwood pulp is expected to fall, owing to the starting up of other companies' large pulp facilities in Indonesia and Brazil. While labor cost is also expected to rise, we will promote cost reduction efforts to protect our international competitiveness.

Procurement of Biomass Fuels

We are benefitted by our strengths that are: our procurement network constructed through the accumulated

experience of woodchip procurement, and our PKS (palm kernel shell) procurement capability obtained through the overseas expansions. We anticipate future growth in our procurement network and biomass power generation business. In addition, we will enhance our competitiveness through investments targeting revenue growth as well as new product development.

Lumber Processing Business

There may be possible risks from the slowing economic growth in China and Southeast Asia. We will differentiate ourselves in the market by diversifying our product lineup and developing high value-added products.

Business Strategies

We will promote existing as well as new businesses by utilizing our domestic and overseas resources and infrastructure to the fullest. While speeding up our overseas business expansions, we will also focus on

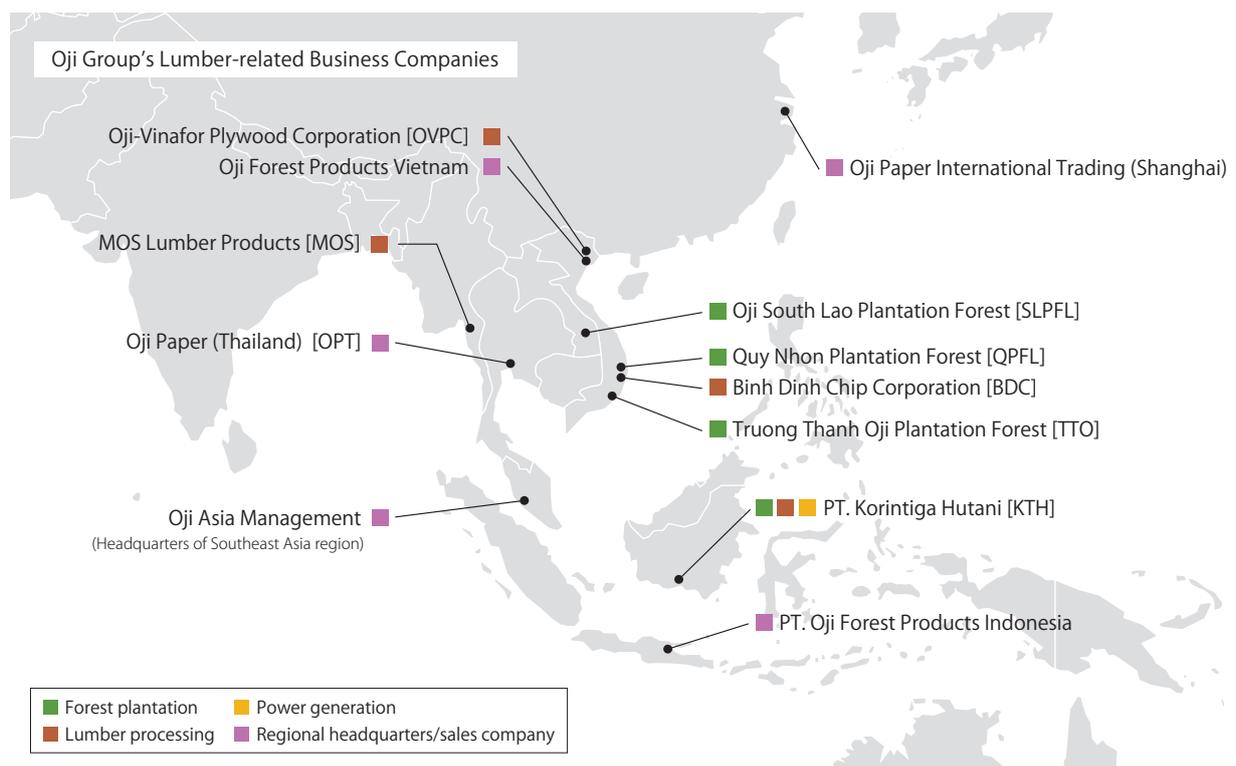
enhancing the trading company function in the context of business operations both within and outside Japan. Furthermore, we will proceed with the selective concentration of existing businesses.

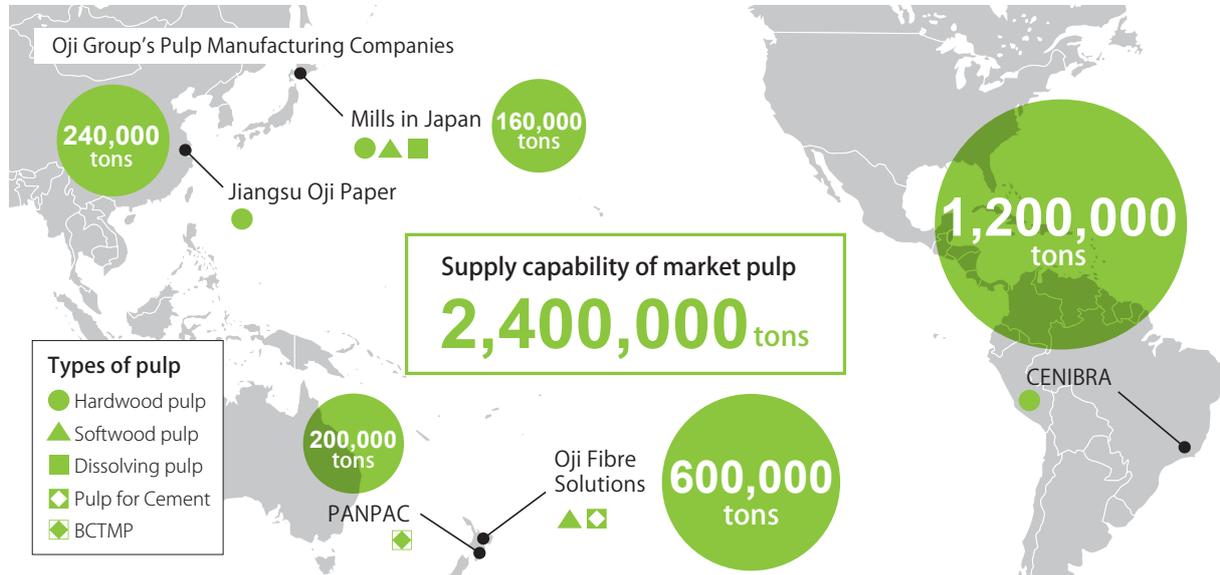
Expansion of Overseas Businesses

We are expanding lumber business and pulp business mainly in forest resource-rich countries. In the lumber business, we have a plywood mill in Vietnam and two lumber mills on the South Island of New Zealand and in Myanmar respectively which saw the start of operations in 2015. As for the pulp business, we implemented strategic revenue management measures at major companies in order to construct a business foundation that is resilient to market fluctuation of pulp prices. At Oji Fibre Solutions (formerly known as CHPP) which we acquired in 2014, we are actively working towards the early realization of acquisition synergies while also aiming for the stabilization of operations and the implementation of energy-saving measures through introducing and applying the Oji Group's technical expertise and operation management methods, etc. At CENIBRA, we are taking continual measures to upgrade the manufacturing facilities to the highest level. In addition, we have also been working towards increasing our product lineup. We will continue to promote business operation as well as sales enhancement of a variety of businesses including energy business, via our sales companies located in Asia.

Concentration / Advancement of Domestic Businesses

We are speeding up the development of our new businesses. As for dissolving pulp, development of conventional use in rayon manufacturing as well as specialized uses are in process. In the energy business, we are adding on to the existing capacity of our power generation facilities. In fiscal 2015, two new biomass boilers started operations and the revamping work on eight hydroelectric power plants were completed. Moreover, in April of the same year, we started a power retailing business via a joint venture company. In March 2016, we established a joint venture biomass power generation company together with Mitsubishi Paper Mill which is expected to start operation in 2019. We are also working on the establishment of a "cascading use of domestic lumber business model" (refer to pg. 26 for more details). Unused lumber is employed as the main fuel for the new biomass boilers in the power generation business mentioned above, under feed-in-tariff system for renewable energy.





Topics on Business Strategies

A team of expatriate employees and local employees work in cooperation on sales activities at various overseas sales sites to enhance the trading company functions.

Oji Paper International Trading (Shanghai)

It is working towards expanding sales of pulp manufactured at Oji Group's domestic and overseas pulp manufacturing companies e.g. Jiangsu Oji Paper. Comprehensive sales activities of lumber, plywood and log for the Chinese market will be further strengthened.

Oji Forest & Products

Sales company in Indonesia: maintains the stable procurement of PKS for use in the biomass boilers in Japan, as well as product and market development for the Oji Group's forest resources.

Sales company in Vietnam: engages in the sale of plywood and woodchip to Japan; considering new business opportunities in China and Southeast Asia.

Jiangsu Oji Paper (in Nantong City, Jiangsu, China), which started the manufacturing of paper in 2010 and the commercial production of pulp in 2015, has been realizing cost reductions through the integrated manufacturing of pulp and paper. The company plans to balance out its operating loss in fiscal 2017 and achieve stable positive operating income in fiscal 2018 through its two businesses; namely the pulp business that is welcoming the additional installation of a dry pulp machine (operation scheduled to start near the end of fiscal 2017) and the paper business that has strengthened its competitiveness.



PKS as a fuel for biomass boilers
(shell fractions left after oil has been extracted from the oil palm)



Nantong Mill, Jiangsu Oji Paper

Towards a Better Society

Cascading Use of Domestic Lumber

The Oji Group actively works on the cascading use of its forest resources which are grown under a sustainable forest management system. Cascading use refers to the thorough and complete utilization of biomass resources, with priority for higher value-added purposes. For example, high-quality wood is processed into lumber while lower-quality wood is used as raw material in paper manufacturing and as fuel for biomass boilers. Making use of leftover forest thinnings as biomass fuel is a way to effectively utilize such hitherto unused forest resources. This contributes to the conservation of forests which serve multiple functions including national land conservation, watershed protection, CO₂ absorption, as well as being a way to revitalize local forestry industries. On top of the two new woodchip fuel mills in Abira, Hokkaido and in Mutsu, Aomori which started operations last year, we also have five other woodchip mills that utilize forest thinnings and scrap wood from demolished housing as part of our effort to increase our utilization efficiency of wood resources.



Biomass power plant (Oji Green Energy Ebetsu / Ebetsu, Hokkaido)



VOICE Employees, MOS Lumber Products

Shipment of Lumber Products from Myanmar

It has been a year and a half since the establishment of MOS Lumber Products Co., Ltd., a lumber business company, in December 2014. Our company is located in Mawlamyine, Mon State of Myanmar, and we started manufacturing in November last year. We are planning to produce lumber from old trees in a rubber forest plantation which can no longer provide latex, and to export them to Japan and other overseas markets. All the employees here at this company will give 100% to reach our targets of maintaining high quality, high revenue and an accident-free workplace.



■ Printing and Communications Media Business

In response to the rapidly changing domestic demand structure and integration of Asian markets, we will further advance with the business structure reforms while maximizing our cash flow.

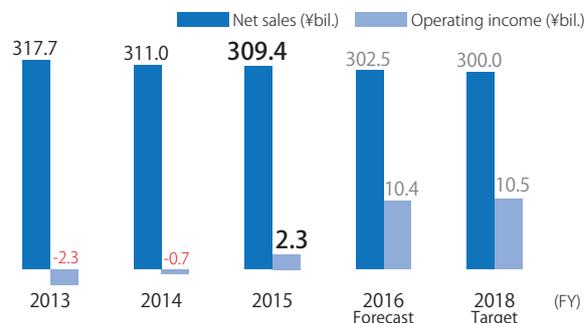
President, Printing and Communications Media COMPANY
Hidehiko Aoyama



■ Business Overview

In fiscal 2015, we had net sales of ¥309.4 billion (down ¥1.6 billion from the previous year) and operating income of ¥2.3 billion (up ¥3.0 billion from the previous year). Net sales fell owing to a slight decline in the demand for both newsprint and printing and communication paper. Operating income increased as a result of price adjustment in printing and communication paper, consolidation of cast-coated paper mills, and the positive effects from the integrated manufacturing of pulp and paper at Jiangsu Oji Paper Nantong Mill. Looking to fiscal 2016, we expect to have net sales of ¥302.5 billion (down ¥6.9 billion from fiscal 2015) and operating income of ¥10.4 billion (up ¥8.1 billion from fiscal 2015). Despite the lower sales due to anticipated decline in demand, operating income is expected to increase, owing to cost reduction measures

such as restructuring of the manufacturing system and the effects of asset impairment loss incurred in Jiangsu Oji Paper's printing and communications media business division.



■ Business Strategies

The Printing and Communications Media COMPANY continues to steadily roll out business structure reforms measures such as restructuring of optimal manufacturing system in order to adapt to changes in demand

structures. The manufacturing and sales departments will come together and scrutinize every operational cost to achieve "further cost reduction and improvement in international competitiveness".



Printing and Communications Media Products

Concentration / Advancement of Domestic Businesses

We have been creating cost savings through shutting down machine operations and consolidating manufacturing facilities as part of our push to optimize our manufacturing system.

- Shutdown of cast-coated machine at Tomioka Mill for transfer to Yonago Mill for consolidation (September 2015)
- Shutdown of Machine No.7 at Tomioka Mill (March 2016)
- Shutdown of Machine No.4 at Kasugai Mill (scheduled in March 2017)
- Establishment of new company O&C Ivory Board to efficiently and effectively utilize existing facilities

Other Businesses

■ Kyokuyo Pulp & Paper

Kyokuyo Pulp & Paper takes on the Oji Group's trading company function as a specialized trading company which engages in the purchase/sale and import/export of raw materials as well as products made from paper, pulp and synthetic resin as well as packaging materials, chemicals, machinery and equipment. Kyokuyo Pulp & Paper plays a central role in sharing sales information throughout the Oji Group, the latter which seeks to establish a system to reflect customer demands not only to the sales department but also to the manufacturing department. Ginpo Pack, one of the company's subsidiaries, manufactures a variety of plastic food containers.



Plastic container for food, manufactured by Ginpo Pack (a subsidiary)



PET cup with excellent transparency and cold resistance, commonly used at café chains, etc.

■ Oji Engineering

Oji Engineering provides overall engineering services, which spans from basic facility design to areas such as materials procurement, construction and trial operations. With its technologies and expertise accumulated from its experience in the construction and operations of facilities not limited to pulp and paper manufacturing, the company provides invaluable support to the Oji Group's new areas of focus, which are the renewable energy business (early start-up and stable operation of biomass boilers, etc.) and the water treatment business.



Biomass boiler, Oji Materia Fuji Mill

■ Oji Logistics

Oji Logistics offers total logistics support that leverages on its extensive privately-owned warehouses, logistic resources and transportation means. The company also incorporates eco-friendliness into its operations by reducing energy consumption through utilizing the most energy-efficient combination of land and sea routes together with the most appropriate harbors, as well as implementing a modal shift towards railroads and ships. It also has a base in Shanghai, and provides its logistic services domestically and overseas.



Marine transportation (roll-on roll-off ship)

■ Hotel New Oji

"Grand Hotel New Oji", a 16-story city hotel located in Tomakomai City which owns the Tomakomai Ferry Terminal and lies adjacent to the New Chitose Airport, heals customers of the fatigue from their trip with its Restaurant & Bar that offers quality time and fine services as well as its comfortable and relaxing guest rooms. Apart from the hotel business, it has also received praise for the inflight-meals it is in-charge of cooking and loading at the New Chitose Airport.

Website <http://www.newoji.co.jp/>



President Hori of Hotel New Oji



Grand Hotel New Oji