
Consolidation of Oji Nepia's Household Paper Mills

Oji Holdings Corporation (CEO: Hiroyuki Isono, Head Office: Chuo-ku, Tokyo) hereby announces that its group company, Oji Nepia Co., Ltd. (President: Takayuki Moridaira, Head Office: Chuo-ku, Tokyo), will consolidate its household paper mills to enhance competitiveness.

At present, household paper is produced at Oji Nepia's 4 mills (Tomakomaimill, Edogawa mill, Nagoya mill, and Tokushima mill). To enhance competitiveness, Oji Nepia has decided to close the Edogawa mill in August 2025 and the Tomakomai mill in March 2026. Products currently manufactured at those two mills will be supplied from the Nagoya and Tokushima mills, among others, thereby maintaining a stable and sufficient supply structure.

The impact of this matter on Oji Holdings' consolidated results for the fiscal year ending March 2026 is expected to be immaterial. In addition, all employees of Oji Nepia's Tomakomai and Edogawa mill will be redeployed to other Oji Group sites.

In the Medium-Term Management Plan 2027, announced in May 2025, the Oji Group stated its commitment to management that emphasizes improved capital efficiency, including enhancing the profitability of existing businesses, implementing structural reforms in low-profit operations, and reallocating investment toward promising areas to transform the business portfolio. The consolidation of the household paper mills announced today is aligned with this strategy and is intended to build a robust earnings base that supports the Group's future growth and enhances corporate value.

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